Communication Plan

CalWIN



Revised Date: 10/12/00 03:40 PM

RECORD OF CHANGES

Change Number	Brief Description of Change (include page numbers)	Date	Responsible Party
	Initial PCD		
1.0	Created Communication Plan.	02/28/00	PMO
1.1	Modified the Members column of the Naming Conventions section to match the role titles in the Roles and Responsibilities document. PCD for Training	03/23/00	PMO
2.0	 Added the Quarterly Technology Update as a Communication Item #21. Replaced "Coordinator" role with "Owner". 	04/05/00	Chief Technologist PMO
2.1	 Added JRP Agenda and JRP Minutes as Communication Items. Added the Unisys Project Manager as a member of the EDS CalWIN Management Team in the Naming Conventions section. Updated the descriptions of the Change, Issue, and PCD Update Notices. PCD for DSD/Telecommunications Design 	05/08/00	PMO
3.0	Based on knowledge gained during first six months of project execution, refined the plan to reflect the actual communication needs of the CalWIN Project. Added following Communication Items at request of WCDS CalWIN Administrative Services Team: County CalWIN Managers Action Items Invoice/Claim Package Invoice/Claim Reports Request for Information Coversheet Transmittal of Information to County Coversheet	10/12/00	PMO
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CalWIN Project

Communication Plan

Executive Summary

The CalWIN Management Team ('Team'), consisting of WCDS CalWIN Management and EDS CalWIN Management, jointly developed this Communication Plan ('Plan'). The Plan is based on a view from the project management level, encompassing audiences that are both internal and external to the CalWIN Project ('Project'). Each group within the Project will develop its own Plan that will tie directly to this Communication Plan. This will enable a comprehensive Communication Plan for the CalWIN Project at all levels.

The CalWIN Management Team determines what messages to send, to whom to send them, when to send them for effectiveness and how to translate them so that all project participants understand the messages. The CalWIN Management Team monitors communication activities to ensure that the process remains effective. Clear, effective communication is critical to the Project's success.

Our approach to communicating with the Team will be open, interactive, and team structured. The Plan includes those items that are contractual such as Monthly Presentations and Weekly Status Reports. In addition, the Plan includes those items that are less formal such as facilitated meetings to encourage Team participation.

The Team recognizes that other communication items exist that are informal and more generic. Although these items have not been specifically identified in the Plan, the CalWIN Project Team will utilize these informal communication items. They include, but are not limited to, FAQS, Memorandums, Electronic Mail, etc.

There are six sections in the Plan. They are the Executive Summary (this section), Communication Matrix, Communication Item Description, Naming Conventions, Communication Map, and Communication Protocol. The Communication Matrix lists each communication item, the audience that will receive the communication, how frequent the item will be communicated, what medium will be used to communicate the item, who will provide/create the item, and who will communicate that item to the audience. The Communication Item Description further defines each communication item, provides the purpose of the item, which process/procedure is used for creating the item, the template or standard that the item will be based on, and where the item will be located. The Naming Conventions section documents the appropriate titles and composition of various project teams, in order to facilitate the use of common references. The Communication Map provides a visual of the interaction between the Project and each audience. Finally, the Communication Protocol outlines the appropriate communication channels for information pertaining to the CalWIN project.

All communication items will be accessible via the CalWIN Project Web Site providing total communication to all audiences, anytime, from anywhere. The timing and all content will be subject to approval by the CalWIN Management Team prior to publication.

Communication Matrix

ID	Communication Item	Audience	Frequency	Media	Provider	Communicator	Origin Date
1	All County Information Notice (ACIN)	EDS CalWIN Management Team	As received	Document	CDSS, SDHS	WCDS CalWIN Management Team	02/28/00
2	All County Letter (ACL)	EDS CalWIN Management Team	As received	Document	CDSS, SDHS	WCDS CalWIN Management Team	02/28/00
3	Change Request Form	Change Request Owner	As needed	Document	CalWIN Project Team	CalWIN Project Team	02/28/00
4	Change Update Notice	EDS CalWIN Management Team, WCDS CalWIN Management Team, EDS CalWIN Policy Integrator	Upon submission and closure of a Change Request	E-mail via ClearQuest Change Database	CalWIN Management Team (via Change Control Board (CCB))	Change Owner (or Designee)	02/28/00
5	Deliverable Approval/Non-Approval Notices	CalWIN Project Team, HHSDC	As Deliverables Approved/ Disapproved	E-mail	WCDS CalWIN Management Team	WCDS CalWIN Management Team	02/28/00
6	Issue Report Form	Issue Owner	As needed	Document	CalWIN Project Team	CalWIN Project Team	02/28/00
7	Issue Update Notice	EDS CalWIN Management Team, WCDS CalWIN Management Team, EDS CalWIN Policy Integrator	Upon submission and resolution of an Issue	E-mail via ClearQuest Issue Database	CalWIN Management Team, CalWIN Team Leaders	Issue Owner (or Designee)	02/28/00
8	Meeting Agenda	Meeting Distribution List	One (1)workday prior to meeting	Document	Meeting Scribe	Meeting Scribe	02/28/00
9	Meeting Minutes	Meeting Distribution List	Two (2) workdays following meeting	Document	Meeting Scribe	Meeting Scribe	02/28/00

ID	Communication Item	Audience	Frequency	Media	Provider	Communicator	Origin Date
10	Monthly Status Presentation	WCDS CalWIN Management Team, WCDS Directors Conference, County CalWIN Managers, HHSDC	Monthly as part of the County CalWIN Managers Meeting	Presentation	EDS CalWIN Management Team	EDS CalWIN Management Team	02/28/00
11	Monthly Status Report	WCDS Directors Conference, County CalWIN Managers, HHSDC	Submitted for review/resolve four (4) workdays prior to Monthly Status Presentation. Approved report distributed three (3) workdays prior to Monthly Status Presentation.	Document	EDS CalWIN Management Team	WCDS CalWIN Management Team	02/28/00
12	QA Review Notification	CalWIN Project Team	Periodically	E-mail, Questionnaire	EDS CalWIN Management Team	EDS CalWIN Management Team	02/28/00
13	Software Correction Request Form	Software Correction Owner	As needed	Document	CalWIN Project Team	CalWIN Project Team	02/28/00
14	Software Correction Request Update	EDS CalWIN Management Team, WCDS CalWIN Management Team, EDS CalWIN Policy Integrator	Upon submission and resolution of a Software Correction Request	E-mail via ClearQuest Software Correction Database	CalWIN Management Team, CalWIN Team Leaders	Software Correction Owner (or Designee)	02/28/00
15	Weekly Status Meeting	WCDS CalWIN Management Team, HHSDC	Weekly – Tuesday at 2:00 p.m.	Meeting	EDS CalWIN Management Team	EDS CalWIN Management Team	02/28/00

ID	Communication Item	Audience	Frequency	Media	Provider	Communicator	Origin Date
16	Weekly Status Report	WCDS CalWIN Management Team, HHSDC	Submitted for review by noon (1) one workday prior to Weekly Status Meeting – generally Monday	Document	EDS CalWIN Management Team	EDS CalWIN Management Team	02/28/00
17	Technology Update	CalWIN Management Team and Interested parties within the following organizations: CalWIN Project Team, WCDS Directors Conference, County CalWIN Managers, Other County Staff, HHSDC, Other State Depts/Agencies	Quarterly	Variable	EDS Chief Technologist	WCDS CalWIN Management Team	04/05/00
18	Website Update Notice	CalWIN Project Team	Weekly - Thursday a.m.	E-Mail	EDS CalWIN Management Team	EDS CalWIN Management Team	07/01/00
19	County CalWIN Managers Action Items	County CalWIN Managers, CalWIN Management Team, Concerned parties only within the following organizations: Other County Staff, WCDS CalWIN Project Team	Twice per week (usually Tuesday COB and Friday COB) or more often as needed	Document	WCDS CalWIN Administrative Services Team	WCDS CalWIN Administrative Services Team	07/18/00
20	Invoice/Claim Package	County CalWIN Managers, County Fiscal Contacts	Monthly	E-mail	WCDS CalWIN Administrative Services Team (Fiscal)	WCDS CalWIN Administrative Services Team (Fiscal)	07/21/00
21	Invoice/Claim Reports	County CalWIN Mangers, CalWIN Management Team	Monthly	Document	WCDS CalWIN Administrative Services Team (Fiscal)	WCDS CalWIN Administrative Services Team (Fiscal)	07/21/00

ID	Communication Item	Audience	Frequency	Media	Provider	Communicator	Origin Date
22	from County Coversheet	County CalWIN Managers, Concerned parties only within the following organizations: Other County Staff, WCDS CalWIN Project Team	As Needed	Document	WCDS Project Team	WCDS CalWIN Administrative Services Team	08/07/00
23	Transmittal of Information to County Coversheet	County CalWIN Managers, Concerned parties only within the following organizations: Other County Staff, WCDS CalWIN Project Team	As Needed	Document	WCDS Project Team	WCDS CalWIN Administrative Services Team	08/07/00

Communication Item Description

ID:	1
Communication Item:	All County Information Notice (ACIN)
Description:	This is a document which provides an informal summary announcement or result(s) of pending legislation and/or regulations which change or add business requirements to CalWORKs or other Welfare related subject matter.
Purpose:	To provide a notice to counties/CalWIN project of the pending legislation and/or regulations which change or add business requirements with proposed mandates (if any) with estimated due dates. The frequency of the notice will occur as necessary or when updates are required.
Process:	N/A
Template or Standards:	
Location:	Distributed electronically by HHSDC.

ID:	2
Communication Item:	All County Letter (ACL)
Description:	This is a document that provides a formal summary announcement or result(s) of legislation and/or regulations which change or add business requirements to CalWORKs or other Welfare related subject matter.
Purpose:	To provide a notice to Counties/CalWIN Project of the legislation and/or regulations which change or add business requirements with specific mandates with implementation due dates. The frequency of the notice will occur as necessary or when updates are required.
Process:	N/A
Template or Standards:	
Location:	Distributed electronically by HHSDC.

ID:	3
Communication Item:	Change Request Form
Description:	This is a document that formally requests an addition, deletion or modification to the existing Service, made in accordance with the terms in Section 6.9 of the CalWIN Agreement.
Purpose:	To provide a formal request for change that can be recorded in the Change Management Database.
Process:	Change Management Process
Template or Standards:	
Location:	CalWIN Website

ID:	4
Communication Item:	Change Update Notice
Description:	This is an automated e-mail that provides a formal summary announcement of the disposition of a Change Request. The notice is produced when the Change Request is "closed" in the Change Management Database. For on demand information, refer to the Change Management Database within the CalWIN Website.
Purpose:	To provide notice of the disposition of a Change Request to all concerned parties.
Process:	Change Management Process
Template or Standards:	
Location:	CalWIN Website

ID:	5
Communication Item:	Deliverable Approval/Non-Approval Notice
Description:	This is a document that provides a formal announcement that a Deliverable has been approved or disapproved.
Purpose:	To provide a notification to all parties that a given Deliverable has been approved or disapproved as specified in the Deliverable Development, Review and Approval Process.
Process:	Deliverable Development, Review and Approval Process
Template or Standards:	
Location:	Distributed electronically by the WCDS CalWIN Management Team.

ID:	6
Communication Item:	Issue Report Form
Description:	This is a document that formally reports an issue.
Purpose:	To provide a formal report of an issue so that it can be recorded in the Issue Management
	Database.
Process:	Issue Management Process
Template or	N/A
Standards:	
Location:	CalWIN Website

ID:	7
Communication Item:	Issue Update Notice
Description:	This is an automated e-mail that provides a formal summary announcement of the disposition of an Issue Report. The notice is produced when the Issue is "closed" in the Issue Management Database. For on demand information, refer to the Issue Management Database within the CalWIN Website.
Purpose:	To provide notice of the disposition of an Issue to all concerned parties.
Process:	Issue Management Process
Template or Standards:	
Location:	CalWIN Website

ID:	8
Communication Item:	Meeting Agenda
Description:	This is a document that contains the agenda or list of discussion items for a future meeting.
Purpose:	To inform participating team members of the date, time, location, purpose, and agenda for an upcoming meeting.
	Applies to all meetings unless unique <i>Meeting Mechanics and Procedures</i> have been established for the express purpose of the meeting.
Process:	The Meeting Mechanics for each unique meeting.
Template or Standards:	Meeting Agenda and Minutes
Location:	CalWIN Website

ID:	9
Communication Item:	Meeting Minutes
Description:	This is a document that contains the minutes and action items of discussions during a meeting.
Purpose:	To share information with non-participating team members, provide historical reference of past discussions, and track action items. Applies to all meetings unless unique <i>Meeting Mechanics and Procedures</i> have been established for the express purpose of the meeting.
Process:	The Meeting Mechanics for each unique meeting.
Template or Standards:	Meeting Agenda and Minutes
Location:	CalWIN Website

ID:	10
Communication Item:	Monthly Status Presentation
Description:	This presentation gives a high-level view of the state of the project.
Purpose:	To review actual vs. baseline status of tasks and project management processes. This presentation should facilitate project control and project communication.
Process:	The Meeting Mechanics for the County CalWIN Managers Meeting
Template or	N/A
Standards:	
Location:	As scheduled

ID:	11
Communication Item:	Monthly Status Report
Description:	This is a document produced monthly summarizing the state of the project. The report contains an Executive Summary, Change Management Reports, Issues Management Reports, Software Correction Management Reports, Financial Management Reports, Resource Management Reports, Risk Management Reports, and Schedule Management Reports.
Purpose:	To review actual vs. baseline status of tasks and project management processes. This report facilitates project control and project communication.
Process:	N/A
Template or Standards:	DED for Monthly Status Report
Location:	CalWIN Website

ID:	12
Communication Item:	QA Review Notice
Description:	This is a document providing a formal summary announcement or result(s) of a work process, event, or completion of a QA Review.
•	To provide a summary of the current status/update that a QA process or event has occurred or will occur. The frequency of the notice will occur as necessary or when updates are required.
Process:	Quality Assurance Process
Template or	TBD
Standards:	
Location:	CalWIN Website

ID:	13
Communication Item:	Software Correction Request
Description:	This is a document that formally requests a software correction.
Purpose:	To provide a formal request of a software correction so that it can be recorded in the Software Correction Management Database.
Process:	Software Correction Management Process
Template or	
Standards:	
Location:	CalWIN Website

ID:	14
Communication Item:	Software Correction Request Update Notice
Description:	This is an automated e-mail that provides a formal summary announcement of the disposition of a Software Correction Request. The notice is produced when the Software Correction Request is "closed" in the Software Correction Management Database. For on demand information, refer to the Software Correction Management Database within the CalWIN Website.
Purpose:	To provide notice of the disposition of a Software Correction Request to all concerned parties.
Process:	Software Correction Management Process
Template or Standards:	
Location:	CalWIN Website

ID:	15
Communication Item:	Weekly Status Meeting
Description:	This is a meeting scheduled weekly with the CalWIN Management Team and others as needed.
Purpose:	To review actual vs. baseline status of tasks and project management processes. This meeting facilitates project control and project communication.
Process:	The Meeting Mechanics for the Weekly Status Meeting
Template or	N/A
Standards:	
Location:	CalWIN Website

ID:	16
Communication Item:	Weekly Status Report
Description:	This is a document produced weekly summarizing the state of the project. The report contains Highlights, Status Commentary, Task Status, Major Milestone Status, Change Management Status, Issue Management Status, and Software Correction Management Status. In addition, all other materials for the meeting are delivered with the report document.
Purpose:	To review actual vs. baseline status of tasks and project management processes. This report facilitates project control and project communication.
Process:	N/A
Template or Standards:	DED for the Weekly Status Report
Location:	CalWIN Website

ID:	17
Communication Item:	Technology Update
Description:	The Technology Update will provide the audience with a discussion and/or results of Information Technology Strategy and Planning activities that occurred in the previous quarter. The forum or media for this update can take on a variety flavors. It might be a written report, a round table discussion, a demonstration of a new technology or any other approach the Chief Technologist deems appropriate for the update.
Purpose:	To describe Information Technology Strategy and Planning activities conducted in the previous quarter.
Process/Policy:	Information Technology (IT) Strategy and Planning Policy
Template or Standards:	
Location:	CalWIN Website

ID:	18
Communication Item:	Website Update Notice
_	This is an email that contains a list of all the updates that have been published to the CalWIN Website during the week.
Purpose:	To ensure that the CalWIN Project Team is aware of new information and updates to existing information contained on the CalWIN Website.
Process:	N/A
Template or	
Standards:	
Location:	CalWIN Website

ID:	19
Communication Item:	County CalWIN Managers' Action Items
Description:	This is a document that provides a listed summary of each request for information from the
	Project to the Counties and tracks the responses from the Counties.
Purpose:	To share information, provide historical reference, and track action items.
Process:	N/A
Template or	
Standards:	
Location:	CalWIN Project Site Repository, Internal and External CalWIN Websites

ID:	20
Communication Item:	Invoice/Claim Package
Description:	This document contains five spreadsheets including the EDS Invoice Coversheet, EDS Invoice, County Actuals, County Claim, and Sharing Table. The Invoice/Claim Package is produced monthly and sent to all CalWIN counties for payment and claiming purposes.
Purpose:	To enable counties to pay invoices within prescribed timeframes, to make accurate and timely claims and clear advances, and to allow the Consortium and Counties to manage the CalWIN budget. The electronic process provides for ease of distribution to Counties. The use of formulas provides simplicity in completing the forms and accurate claiming.
Process:	N/A
Template or Standards:	Predetermined electronic spreadsheets
Location:	Distributed electronically by WCDS CalWIN Management.

ID:	21
Communication Item:	Invoice/Claim Reports
Description:	The reports provide fiscal year-to-date and project-to-date updates on actual expenditures versus allocated amounts by County and Project level based on County monthly claims.
Purpose:	To provide the Counties and project management accurate updates on the status of the CalWIN budget invoice items. The reports will provide planning assistance to the County CalWIN Managers.
Process:	N/A
Template or Standards:	Predetermined electronic spreadsheets
Location:	Distributed electronically by WCDS CalWIN Management

ID:	22
Communication Item:	Request for Information from County Coversheet
Description:	This is a coversheet document sent with each formal request for information from Counties that provides summary information concerning the action item request, its attendant documents, and pertinent contact information.
Purpose:	To ensure that a complete and consistent set of information is transmitted to Counties to assist in their adequate and timely response to action items.
Process:	N/A
Template or	Request for Information from County Coversheet Template
Standards:	
Location:	CalWIN Project Site Repository

ID:	23
Communication Item:	Transmittal of Information to County Coversheet
Description:	This is a coversheet document sent with each formal transmittal of information to counties that provides summary information concerning the transmittal, its attendant documents, and pertinent contact information
Purpose:	To provide complete and consistent summary information for each transmittal to ensure that the reason for and purpose of the transmittal is clear to the recipients
Process:	N/A
Template or	Transmittal of Information to County Coversheet Template
Standards:	
Location:	CalWIN Project Site Repository

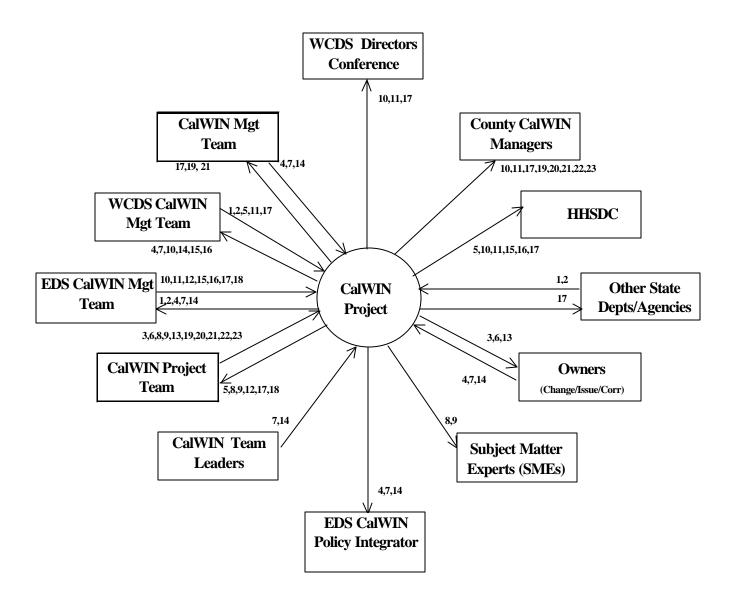
Naming Conventions

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n Lead
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Leads

Group Name	Members	
EDS CalWIN Team/Technical Leaders	Application Services	
	Deloite Application Architecture Manager	
	Deloitte Change Leadership Manager	
	Deloitte Conversion Manager	
	Deloitte County Lead	
	Deloitte Data Collection Team Leader	
	Deloitte ED/BC Team Leader	
	Deloitte Interfaces Team Leader	
	Deloitte Issuance Team Leader	
	Deloitte Lead Trainer	
	Deloitte Notices Team Leader	
	Deloitte Quality Assurance Team Leader	
	Deloitte Reporting Team Leader	
	Deloitte Test Manager	
	Deloitte Training Manager	
	EDS Services/Referral Technical Leader	
	EDS Services/Referral Technical Leader	
	Operational Support Services	
	EDS County Care Team Leader	
	EDS Help Desk Team Leader	
	BBS Help Besk Team Leader	
	Technology Services	
	EDS Capacity Planning Technical Leader	
	EDS Distributed Services Technical Leader	
	EDS Enterprise Computing Technical Leader	
	EDS Network Services Technical Leader	
	EDS Software Services Technical Leader	
	Unisys Project Manager	
	Unisys Installation Project Manager	
EDS CalWIN – All Other Roles	Deloitte Analysts (various specialties)	
LDS Carvity Tail Other Roles	Deloitte Assistant Training Manager	
	Deloitte Database Administrator	
	Deloitte Programmer/Analysts (various specialties)	
	Deloitte Project Administrator	
	Deloitte Project Controller	
	Deloitte Specialists (various specialties)	
	Deloitte Testers Deloitte Testers	
	Deloitte Trainers	
	EDS Administrative Assistant EDS Business Analysts	
	EDS Business Representatives EDS Database Administrators	
	EDS Financial Coordinators	
	EDS Office Manager	
	EDS Office Manager	
	EDS Policy Integrator	
	EDS Programmer/Analysts (various specialties)	
	EDS Specialists (various specialties)	
EDG G WINTE	EDS Web Master	
EDS CalWIN Team	EDS CalWIN Project Manager	
	EDS CalWIN Managers	
	EDS CalWIN Team/Technical Leaders	

Group Name	Members	
	EDS CalWIN – All Other Roles	
CalWIN Management Team	WCDS CalWIN Management Team	
	EDS CalWIN Management Team	
CalWIN Project Team	WCDS CalWIN Team	
	EDS CalWIN Team	
CalWIN Change Control Board (CCB) CalWIN Management Team		
County CalWIN Managers	Formerly SAWS Managers	
	a.k.a. CalWIN Joint Committee	
County CalWIN Teams	County Subject Matter Experts	
	County Implementation Support Staff	
County CalWIN Project Team	County CalWIN Managers	
	County CalWIN Teams	

Communication Map



Communication Protocols

With a project the size and scope of CalWIN, communication protocols are necessary to properly manage the amount and type of information that will be communicated. Communication protocols are advantageous for a variety of reasons including, to better manage and control the flow of project-related information, to minimize misinformation and maximize the sharing of accurate information across the appropriate communication channels, and to provide structure to the formal and informal communications that are shared with external stakeholders.

The matrix presented below represents the recommended communication channels and protocols for use on the CalWIN project. The scope of the information communicated will be limited to within individuals' project domain. All communication related to project-wide status will be directed to WCDS CalWIN Project Manager, unless otherwise advised. Because of the broad scope of this project, only those individuals at the Project Management level will be able to provide a comprehensive and accurate status update on the project as a whole. It is therefore imperative that all other project team members limit their project-related communications, both formal and informal, to information within their individual project domain or job functions.

Communication Channels

The chart below depicts each of the relevant CalWIN parties and their associated communication "scope". Communication channels are defined as the means by which information is communicated or transmitted. HHSDC, the WCDS CalWIN Project Manager, or the WCDS Directors Conference will handle all external or non-CalWIN Counties communications.

Communication With	Communication By	Communication Scope (official and unofficial)
Federal Government	HHSDC	All CalWIN Related Information
State Government (DHS, DOIT, etc).	HHSDC	All CalWIN Related Information
News Media	WCDS CalWIN Project Manager	All CalWIN Related Information
News Media	EDS CalWIN Project Manager/ EDS Corporate Communications	EDS Corporate CalWIN Related Information
Non-CalWIN Counties (California)	WCDS CalWIN Project Manager	All CalWIN Related Information
Other States or US Territories	WCDS CalWIN Project Manager	All CalWIN Related Information
CalWIN Counties	WCDS CalWIN Project Manager	All CalWIN Information, project-wide scope
CalWIN Counties	County CalWIN Managers	County CalWIN Manager project scope only*
CalWIN Counties	County CalWIN Team Members	Team member, track-level scope only*

Communication With	Communication By	Communication Scope (official and unofficial)
CalWIN Counties	WCDS CalWIN Team Members	Team member, track-level scope only*
CalWIN Counties	EDS CalWIN Management Team	CalWIN Management Team scope only*
CalWIN Counties	EDS CalWIN Team Members	Team member, track-level scope only
CalWIN Counties	EDS CalWIN Track Managers	Track Manager project scope only*
CalWIN Counties	EDS CalWIN Consultants, Analysts, Programmers	Consultant, Analysts and Programmer project scope only*
CalWIN Counties	RGS CalWIN Project Management	RGS CalWIN project management scope only*
CalWIN Counties	RGS CalWIN Consultants	RGC CalWIN consulting scope only*

^{*}If the communication request/item is outside an individual's project scope or role, the request should be raised to the next project level or the WCDS CalWIN Project Manager, whichever is most appropriate.